# Best Practices in Operating a Regional FDI Organization



2018 IEDC Leadership Summit

#### **Moderator**

Gene DePrez, Managing Partner, Global Innovation Partners, Sparta, NJ

### **Speakers**

John D. Tennant, Managing Partner, W2N2 Partnership, Kitchener, Waterloo Region, ON, Canada

Jerry Mallot, President, JAXUSA Partnership, Jacksonville, FL

Barbara McKenzie, Executive Director, Leduc-Nisku Economic Development Association, Leduc, Canada





# Global Location Trends

2017 Annual Report

IBM Institute for Business Value

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# Global Location Trends report 2017

**IBM-Plant Location International** 





# Global Location Trends

Growth, disruption and opportunities
Uncertainties, political rhetoric, disruptive technologies

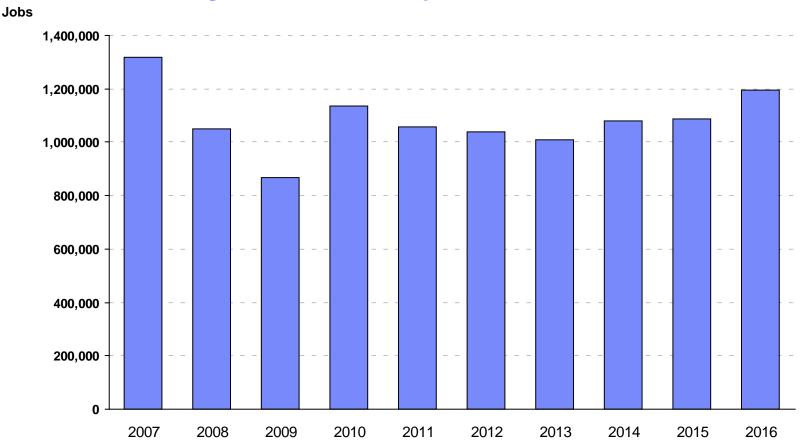
Opportunities to access international markets and leveraging supply chains





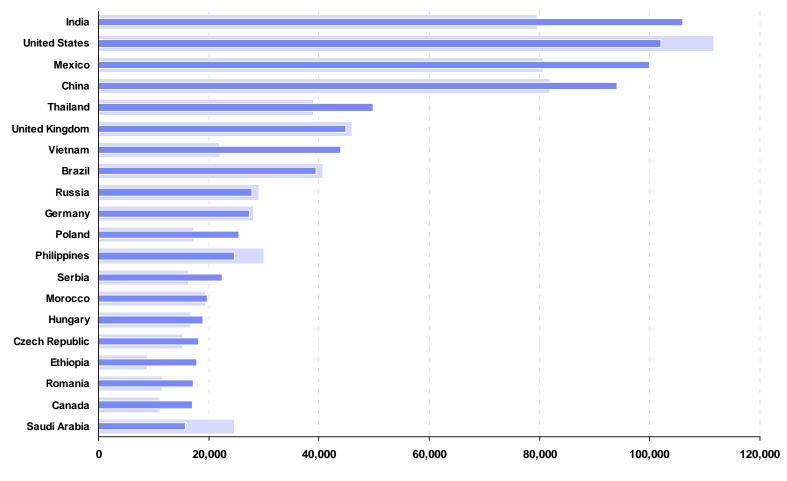
## Job creation through foreign investment increased 10% in 2016 Three continuous years of growth after much volatility post-crisis

#### New foreign investment activity in 2007-2016: Job creation



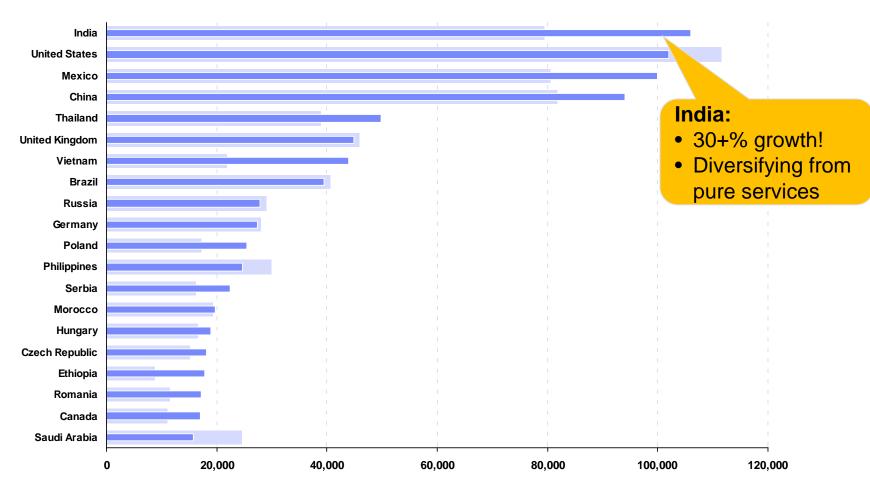


#### Top ranking destination countries by estimated jobs – 2016 (15)



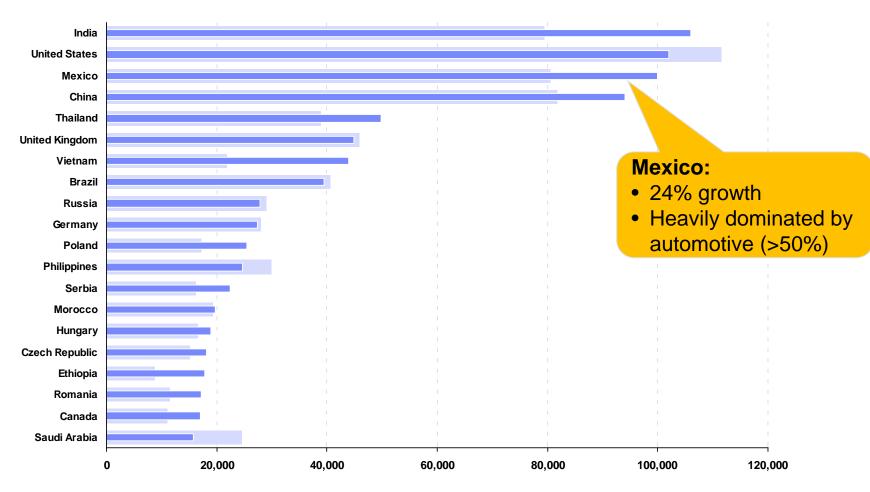


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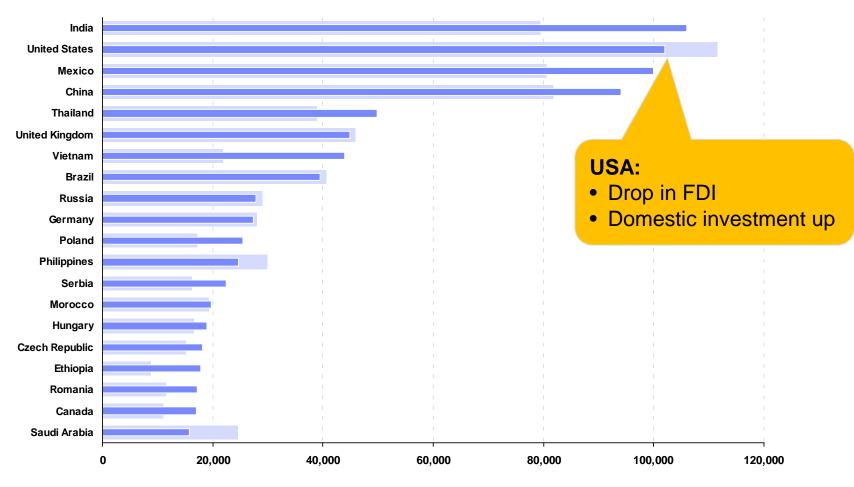


#### Top ranking destination countries by estimated jobs – 2016 (15)





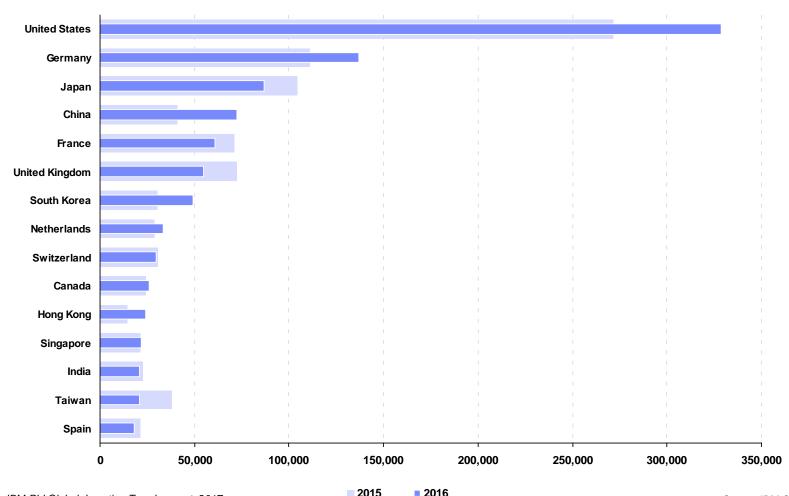
#### Top ranking destination countries by estimated jobs – 2016 (15)





## Global FDI growth mostly driven by strongest mature economies USA and Germany, and fast runner up China. UK companies hesitate

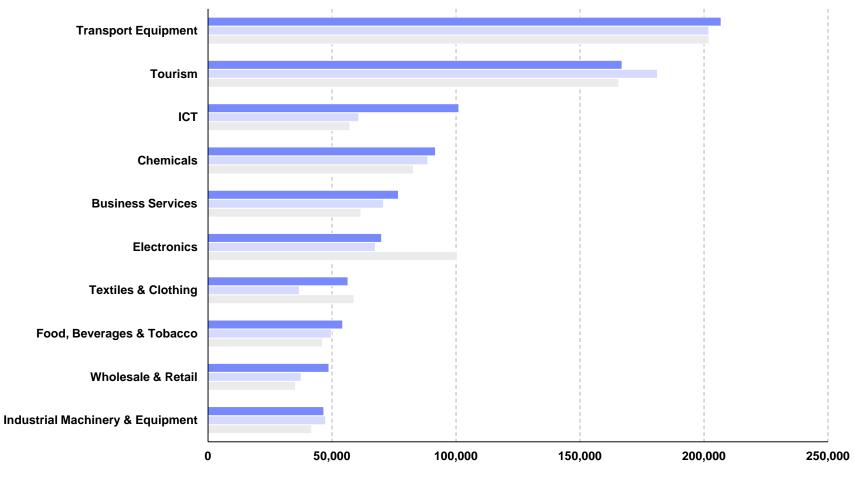
#### Top ranking origin countries by estimated jobs – 2016 (15)





# Automotive and hotels are strongest job creators Information and Communications Technology shows strong increase

#### Top ranking sectors by estimated jobs – 2016 (2014/2015)

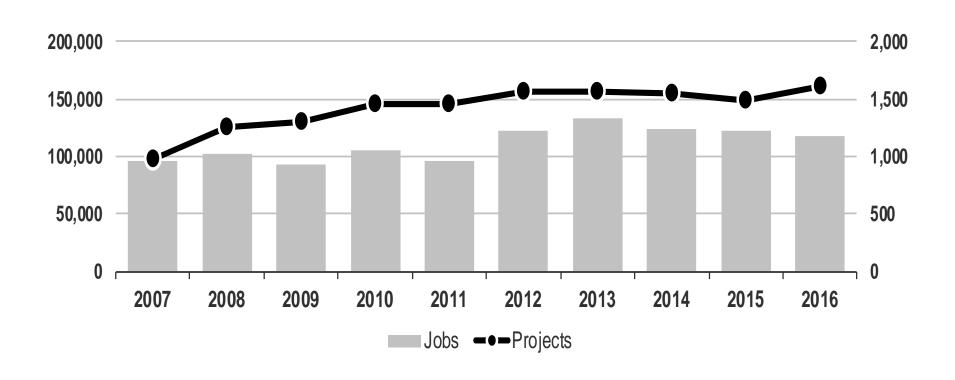




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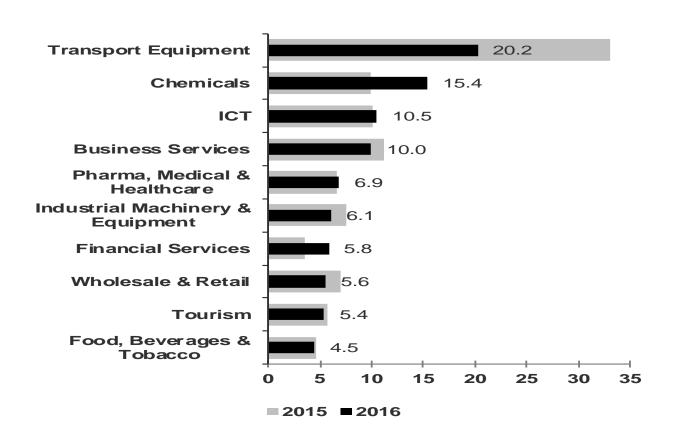
#### Trend in foreign investment projects and jobs







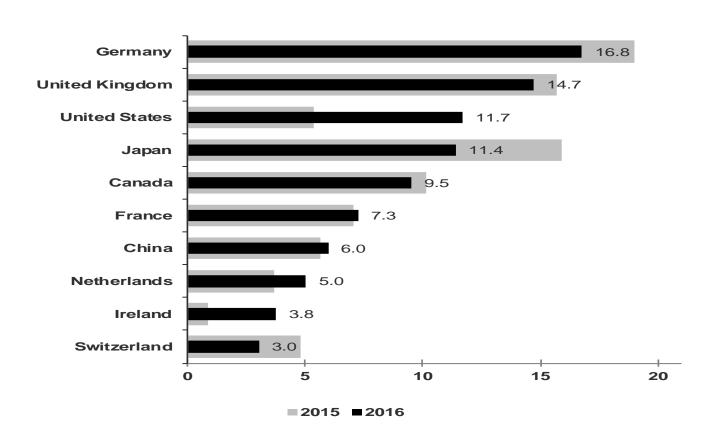
#### Top investing sectors (in '000 jobs)





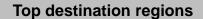


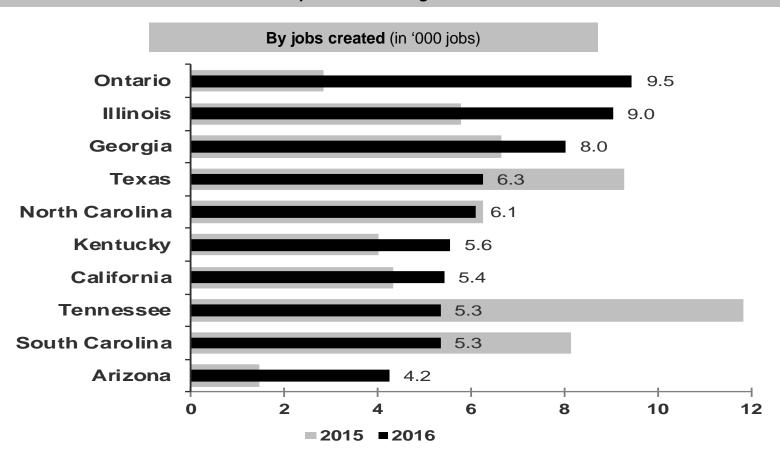
#### Top investing countries (in '000 jobs)









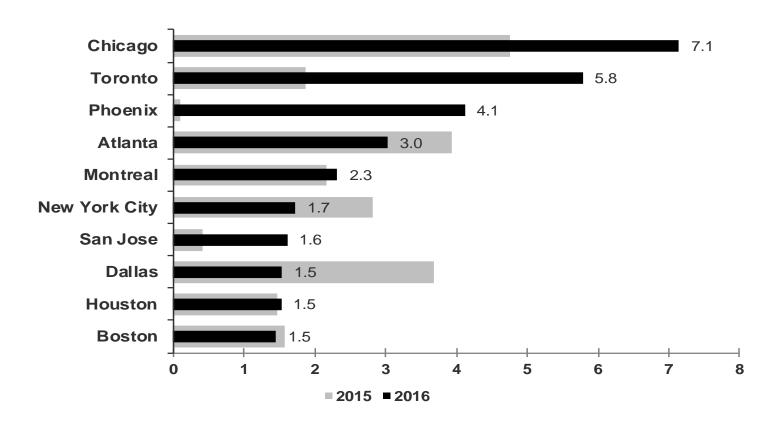






#### Top destination metropolitan areas

#### By jobs created (in '000 jobs)





# Outlook: Location requirements will change

#### Traditional emphasis

- Physical infrastructure
- Sector/functional skills
- Supplier base
- Competitive labour costs

#### New emphasis

- Safe and secure digital infrastructure
- Digital skills, e.g. Data Scientists
- Partner eco-system
- Automation and total operating costs

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# **Topics:**

- ✓ How to organize a regional FDI attraction strategy, best practices?
- ✓ How have some of the best results been achieved?
- ✓ How can smaller communities benefit and participate?