

International Economic Development Council webinar

April 3, 2019



Your Speakers



SIMON LEROUX EXECUTIVE VICE PRESIDENT



REBECCA MOUDRY VP ECONOMIC DEVELOPMENT

- 15 years of experience in B2B marketing and ec dev
- Expert B2B consultant for Fortune 1000 incl. Salesforce, Aon, SAP, Cisco, BNP Paribas
- Lead international business development efforts of ROI
- Co-founder of Gazelle.ai

- Recognized leader in investment attraction – former Deputy for SelectUSA
- Leads ROI's global economic development practice
- 15 years of local, federal and international experience



Agenda

- 1 What Firms Are Looking For, How They Find It
- Building your Marketing Technology Stack
- **Business Outreach Success**
- 4 Examples



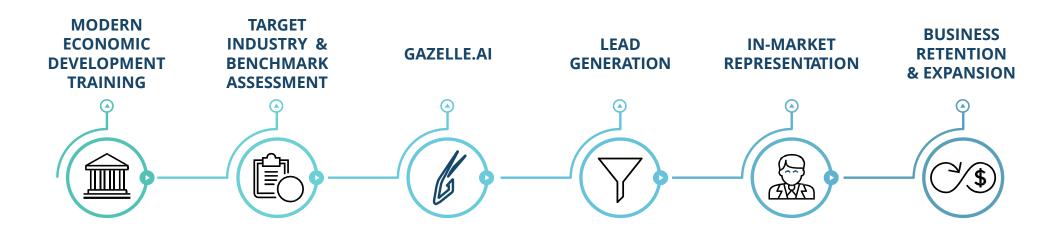
The ROI Story



- Over 350 clients around the world
- Over 20 representation programs
- More than 20 State; 30 Country and 15 utility clients
- Experience across all major industries



ROI's Core Services



Through our activities we:

- Interview over 150,000 firms annually
- Deploy Gazelle.ai data for over 7 million growing firms
- Have 15 years of lead generation experience
- Conduct in-house analysis and surveys



DATA SERVICE GAZELLE.AI

Gazelle is the first database designed to detect and expose companies that are expanding. Gazelle combines machine-learning algorithms, big data and human curated intelligence to identify expanding companies.



GAZELLE'S FEATURES

Proprietary algorithm indexing company growth potential

Prognosticative Job posting intensity

Industry Overviews

Export/Import analysis

Proprietary analytics

Cluster heat maps by number of companies

Dynamic company updates

Company news feeds

10-year revenue and employment forecast





Site Selection Now The Site Selector's Perspective

78% of site selectors *do not reach out to EDOs* when developing a long list of options

65% of site selectors visit an EDO's website *before* making contact

Are you proactively presenting the information site selectors and firms need to consider your location?



Site Selection Now The Firm's Perspective

The Location Decision Process Today:

- 68% of firms do not use outside site selection or business consultants when site selecting
- 41% of firms are in information-gathering mode for 1-2 years, and 33% take more than 2 years
- 65% of firms make contact with the location of interest within 3-6 months
- 90% of firms select just 1-5 locations for their 'short list'

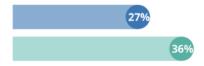


Site Selection Now

First Contact with an EDO: Firms vs. Site Selectors



After we have developed a shortlist of potential communities, to request specific data or arrange site visits.



During the initial screening of all possible locations, to request preliminary data.



We would not contact an economic development organization at any stage in a site location search



After the field has been narrowed to a few finalists, to negotiate incentive offers.



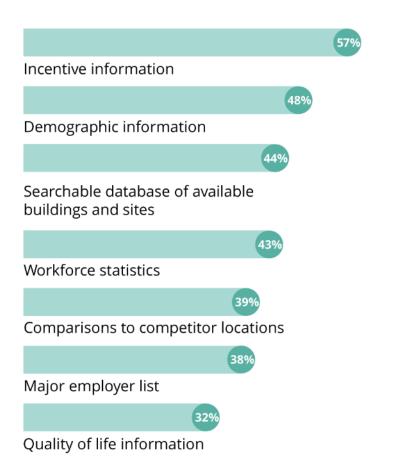
After a location has already been selected, for assistance in identifying a suitable building/lot.

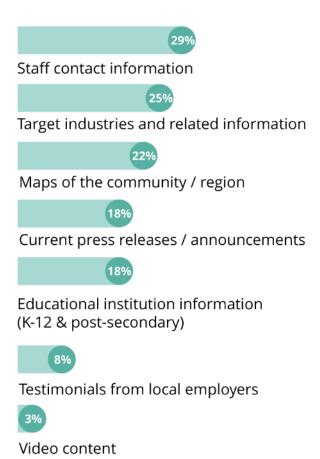


Source: DCI Winning Strategies', 2017

Finding the Data

Most-Useful Features of an Economic Development Organization's Website





#1 site selector recommendation on 'how to increase profile with site selectors:' update website



Finding the Data

Leading Sources of Information Influencing Executive Perceptions of Business Climate Comparisons

ì									
	Sources	2017	2014	2011	2008	2005	2002	1999	1996
	Dialogue with industry peers	46%	55%	50%	61%	54%	56%	71%	68%
	Business travel	42%	37%	27%	42%	45%	47%	45%	52%
	Articles in newspapers and magazines	34%	44%	46%	53%	45%	62%	61%	60%
	Meetings with economic development organizations	33%	31%	28%	32%	33%	21%	27%	24%
	Online sources	27%	22%	20%	28%	22%	9%	9%	
	Word of mouth	22%	21%	19%	19%	16%	29%	21%	24%
	Rankings/surveys	21%	24%	36%	22%	17%	23%	31%	34%
	Personal travel	17%	13%	9%	14%	13%	14%	8%	21%
	Social media	11%	2%	0%					
	Advertising	9%	4%	3%	4%	3%	4%	4%	4%
	Other	8%	12%	13%	10%	14%	14%	8%	15%
	TV/radio newscasts/shows	6%	9%	14%	7%	5%	14%	7%	4%
	Direct mail	2%	2%	0%	2%	2%	2%	3%	4%

Know your businesses... they are talking to your prospects



Source: DCI 'Winning Strategies', 2017

A.T. Kearny FDI Confidence Index

What are the most important factors overall for where to make investments?

	2018	2017	2016	2015
Regulatory transparency and lack of corruption	1	5	3	2
Tax Rates and ease of tax payment	2	3	7	3
Cost of Labor	3	12	2	5
General Security Environment	4	1	4	4
Domestic Market Size	5	6	1	1
Technological and innovation capabilities	6	4	6	n/a
Domestic economic performance	7	7	n/a	n/a
Ease of moving capital into and out of country	8	8	9	9
Government incentives for investors	9	10	11	7
Strength of investor and property rights	10	9	14	11
Country's participation in trade agreements	11	11	11	14
Efficiency of legal and regulatory process	12	2	5	6
Quality of telecommunications infrastructure	13	19	10	15
R&D Capabilities	14	16	12	n/a

Source: A.T. Kearney FDI Confidence Index, 2018



Marketing Technology Stack: The definition

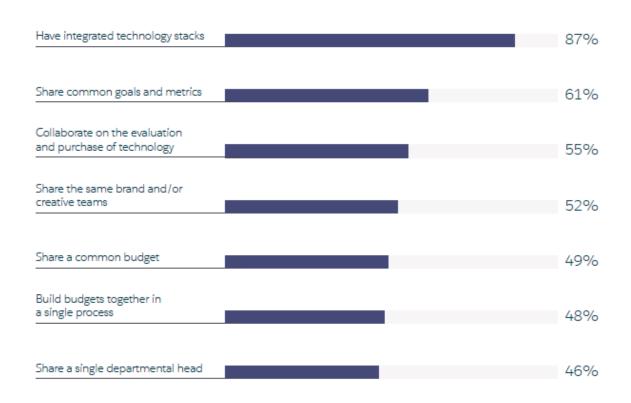
Your martech (marketing technology) stack is how you organize, or stack, your marketing technology tools together in the most efficient way possible.

With the right stack, tools and approach you can become much more productive and stay on top of all your Business Retention, Expansion and Attraction activities.



High performers have integrated martech stacks

Percentage of Marketers Who Say They Do the Following with Advertising Teams





of high performers have integrated marketing and advertising technology stacks versus 69% of underperformers.



The martech landscape





The martech landscape

simplified



























The ROI martech stack for outreach success

Planning & Collaboration Attract Convert Nurture Close Analytics

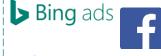
















































Outreach Reality



- 5WE 5WE 5WE 5WE 5WE 5WE

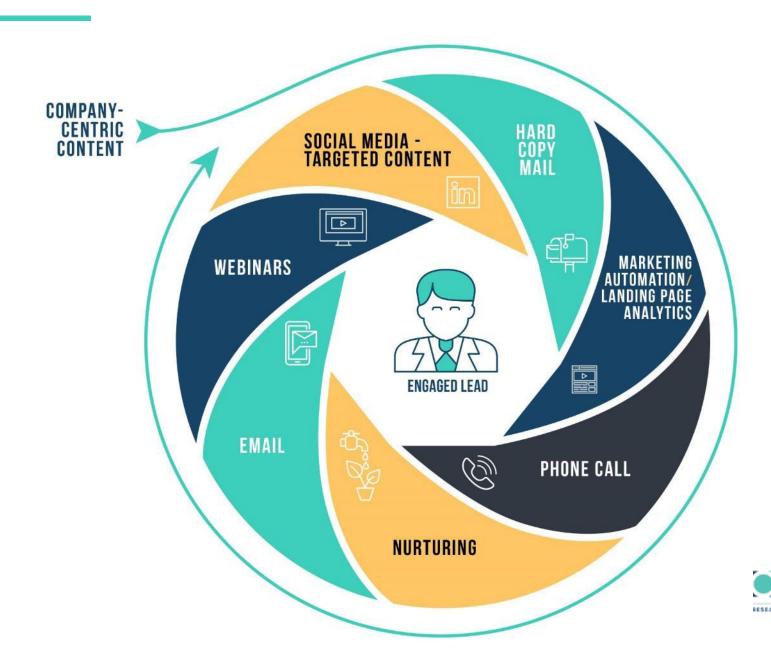
9 OF 10 TOP LEVEL DECISION-MAKERS

simply do not respond to cold outreach anymore

- How do we make connections?
- What are the most efficient ways to network?



Multitouch Outreach



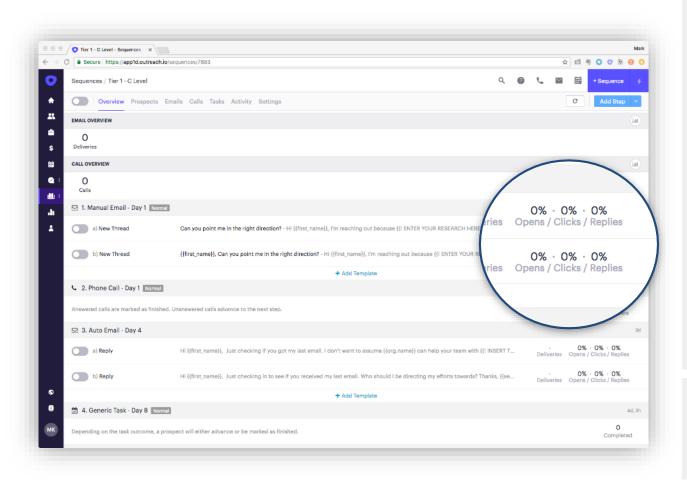
Outreach.io



- Outreach.io receives MQL from Gazelle.ai to begin executing communication to potential investors using sequence touchpoints (email/calls/social).
- Using structured workflow to provide a sequence of timely touch points and follow-ups,
 ROI's Economic Development Associates engages prospect, qualify expansion opportunity and schedules meetings.
- Depending on initial meeting, the lead (prospect) can be recycled into Outreach or Marketing automation.



Example of a sequence



Step 1: Manually personalized email template by **ROI** testing the subject line effectiveness with A/B testing

Step 2: ROI phone call 10 minutes after email sends with script referencing the email

Step 3: Outreach.io sends an automated email in thread on your behalf bumping personalized email to top of inbox

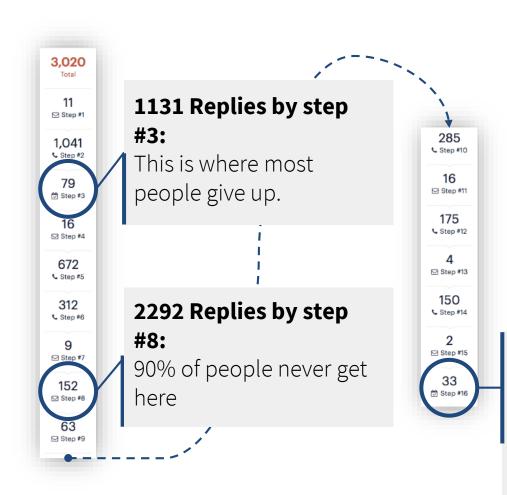
Step 4: Rep executed LinkedIn task with suggested language

Call leads that engage:

Call task created for 2+ opens or 2+ clicks



What we learn from a sequence



What we learn:

- Phone is 87% of responses
- Steps 8, 9 are auto emails w/ 200 replies
- Email dies after step #11
- LinkedIn steps 3, 16 are better than emails
- Call more
- Automate emails
- Try more LinkedIn steps

(+

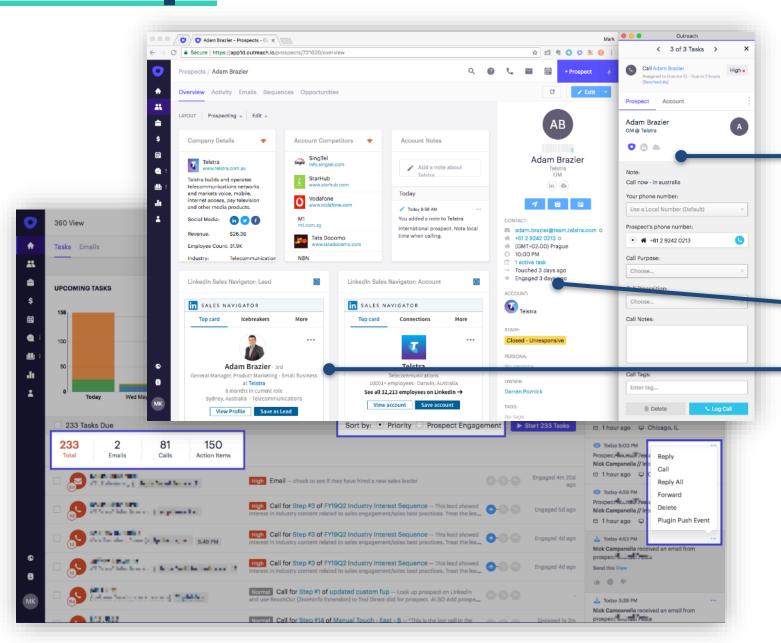
728 Replies by end of sequence:

24% of all production of this sequence would never happen on most Lead Gen firms.

This would be **IMPOSSIBLE** without the use of a sequence and automation.



Measure and Improve

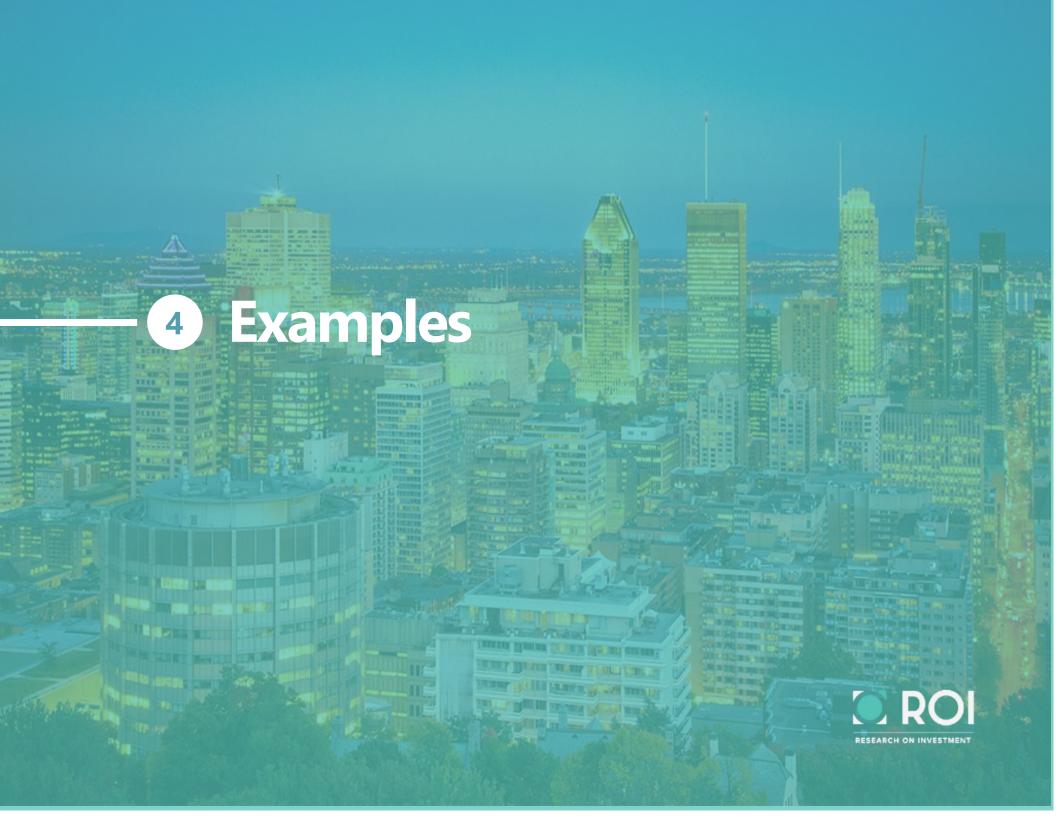


Act: Do tasks faster than ever before, move on to the next task instantly. EDAs never thinks "what do I need to do next" again.

Update: New information captured, implement a new tactic, edit important Salesforce data. Data is never out of sync.

Equip: All research on one screen. Do more tasks and do them better.

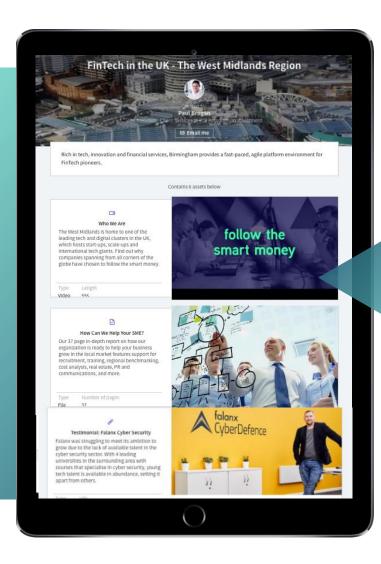






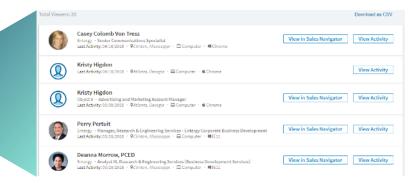
Translate USP into specific messaging for specific firms





CUSTOMIZED POINTDRIVE PORTAL

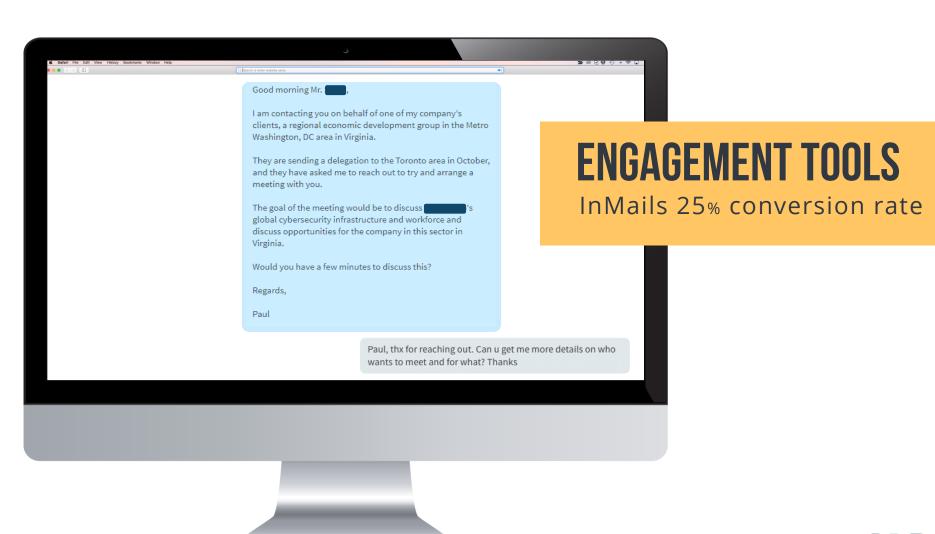
Feature of LinkedIn



Real-Time Insights/Analytics:

- Who is engaging
- Total views
- Time viewed
- Pages viewed
- Downloads









LANDING PAGE

 Specific messaging without completing re-building a website



THANK YOU!



Simon Leroux Executive Vice President



sleroux@researchoninvestment.com

514. 774. 7218



Rebecca Moudry
Vice President



rmoudry@researchoninvestment.com

202. 725. 7281